



Philosophy & Management, 15/12/2011, Brussels

# Biomimicry thru Greenloop story

- 3 steps -

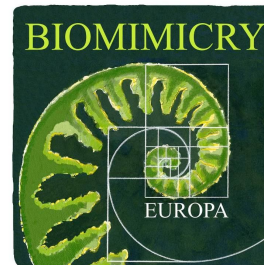
**Greenloop**

# Biomimicry

## Greenloop & Biomimicry Europa



**Greenloop**



**Greenloop**



## Part 1 : *the need to exist! Carbon Management*



# Carbon sequestration?

[www.co2solstock.eu](http://www.co2solstock.eu)

BIOBASED GEOLOGICAL CO<sub>2</sub> STORAGE

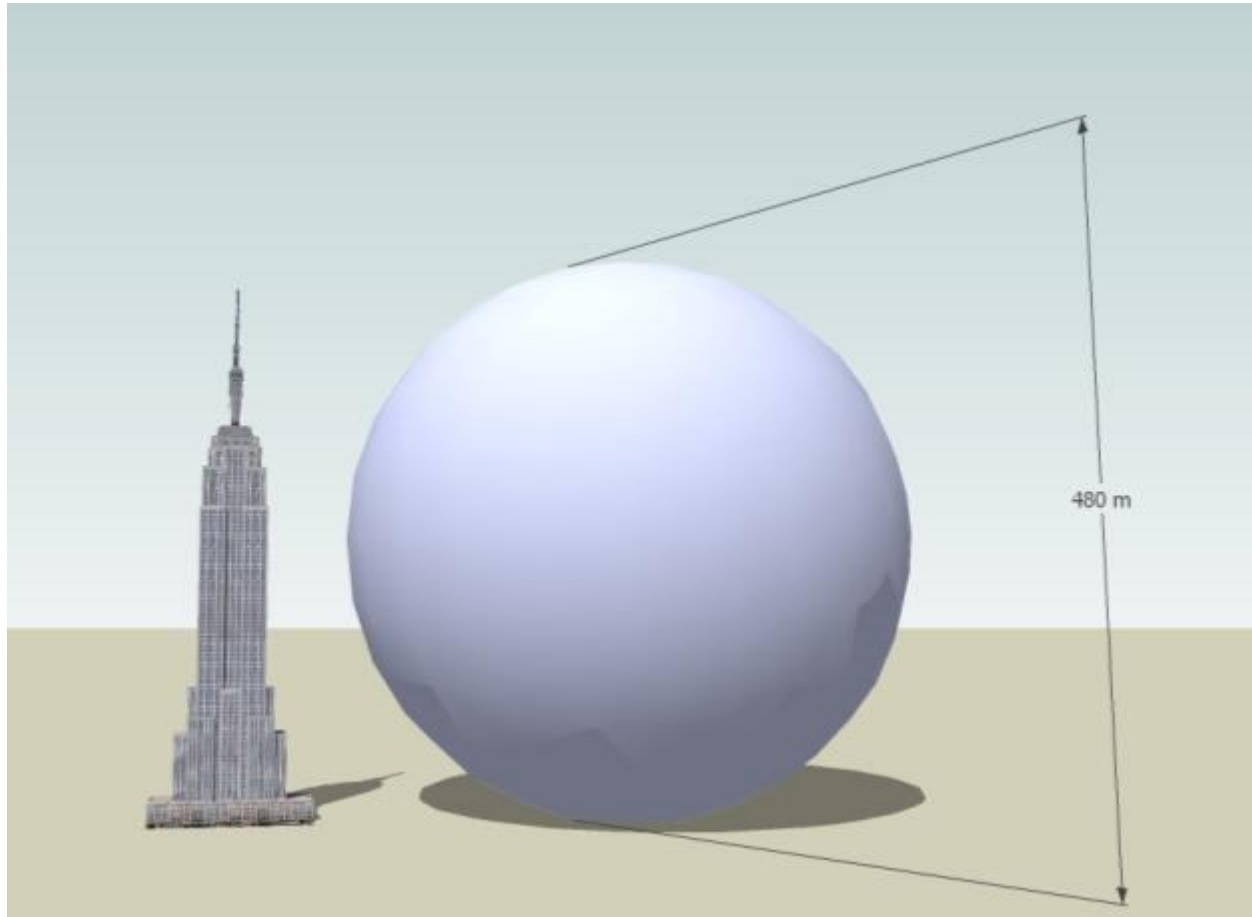
**CO<sub>2</sub>SOLSTOCK**

Calcium carbonate precipitation with bacteria



## De Post – La Poste

- 109.200 tonnes of CO<sub>2</sub> would fill a sphere of 480m across



# Questions at end of step 1

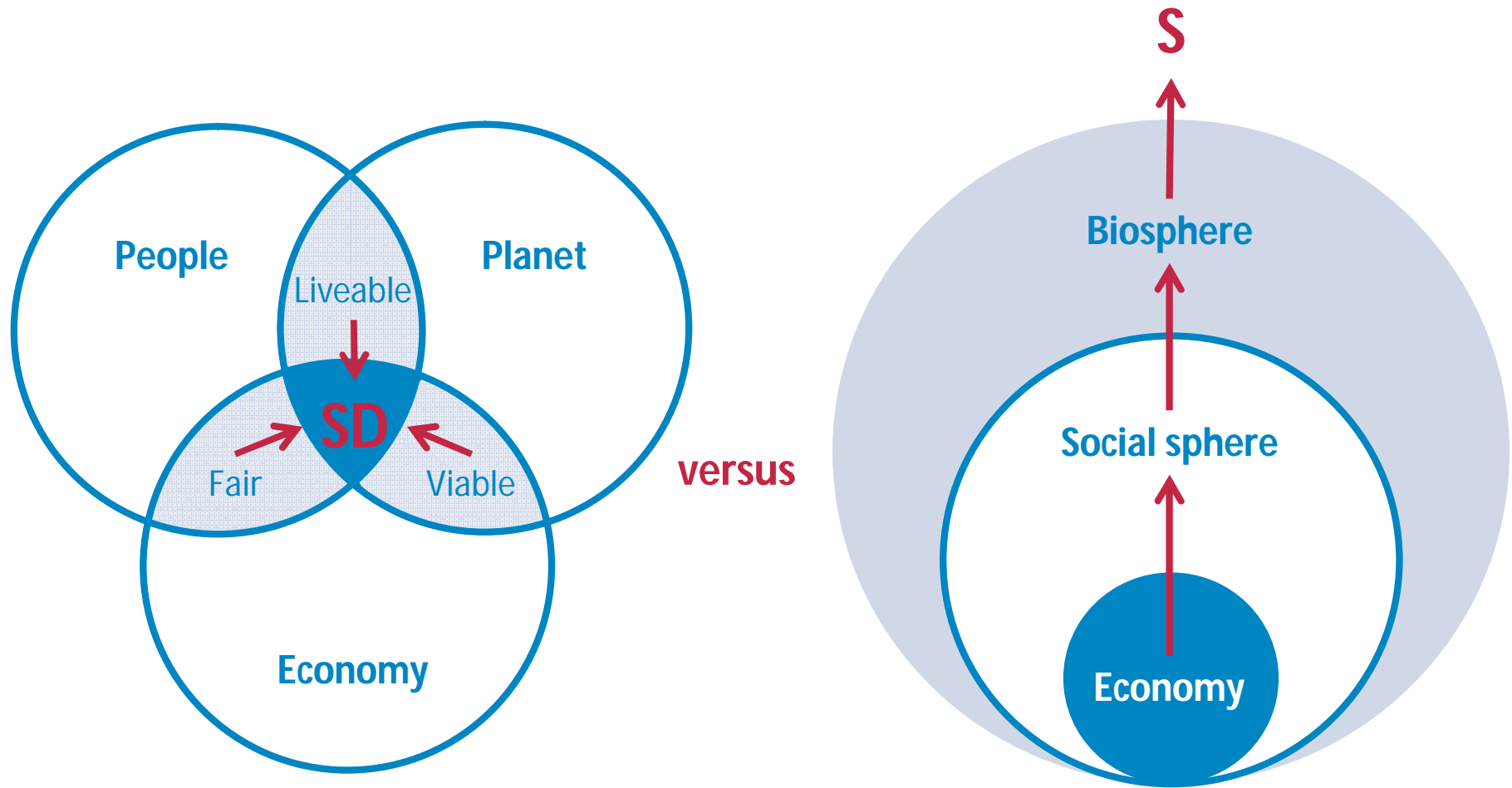
- Only carbon?
- What is SD?
- How to infuse SD at a strategic level?





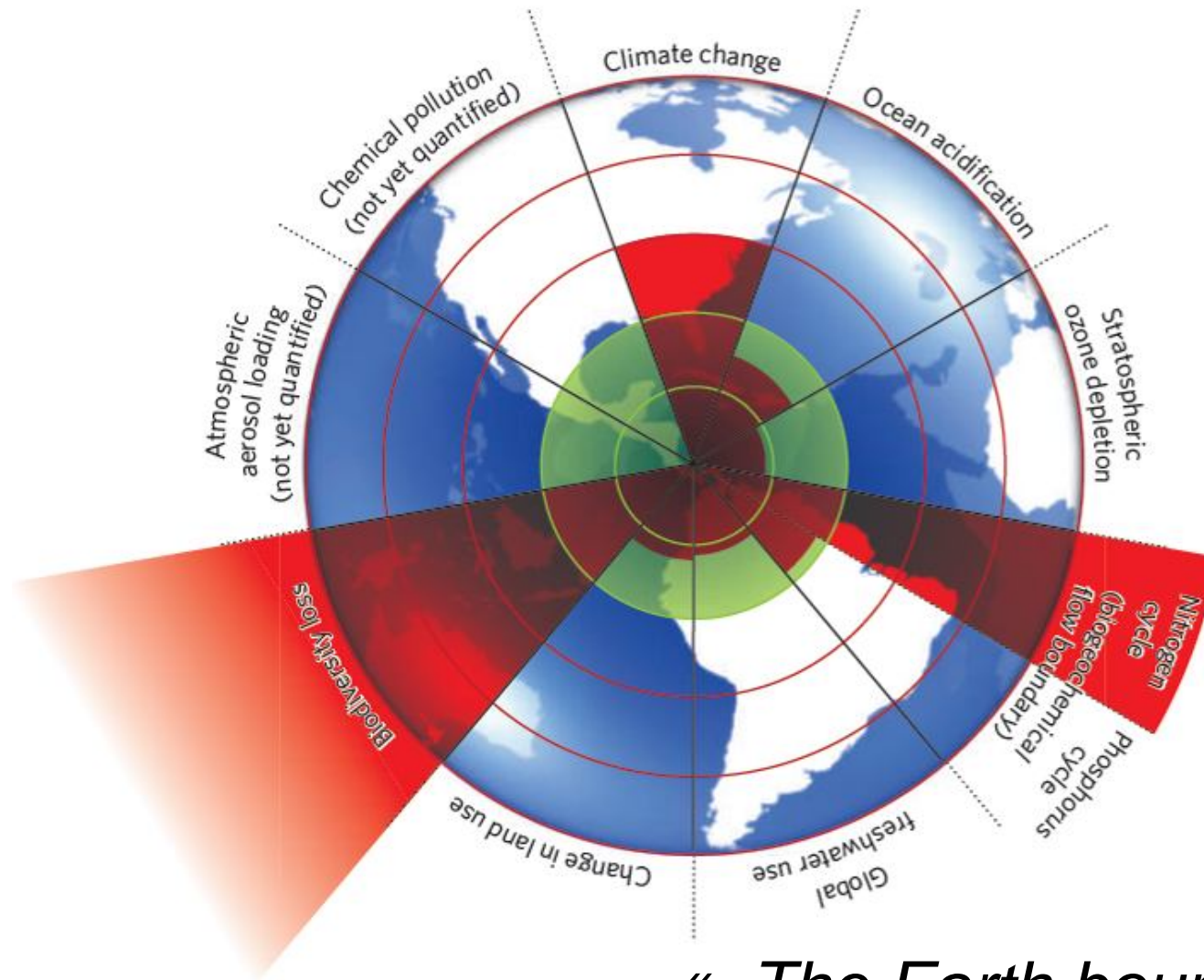
## Step 2 : *Strategy for Ecological Transition*

## New sustainability mindset emerging





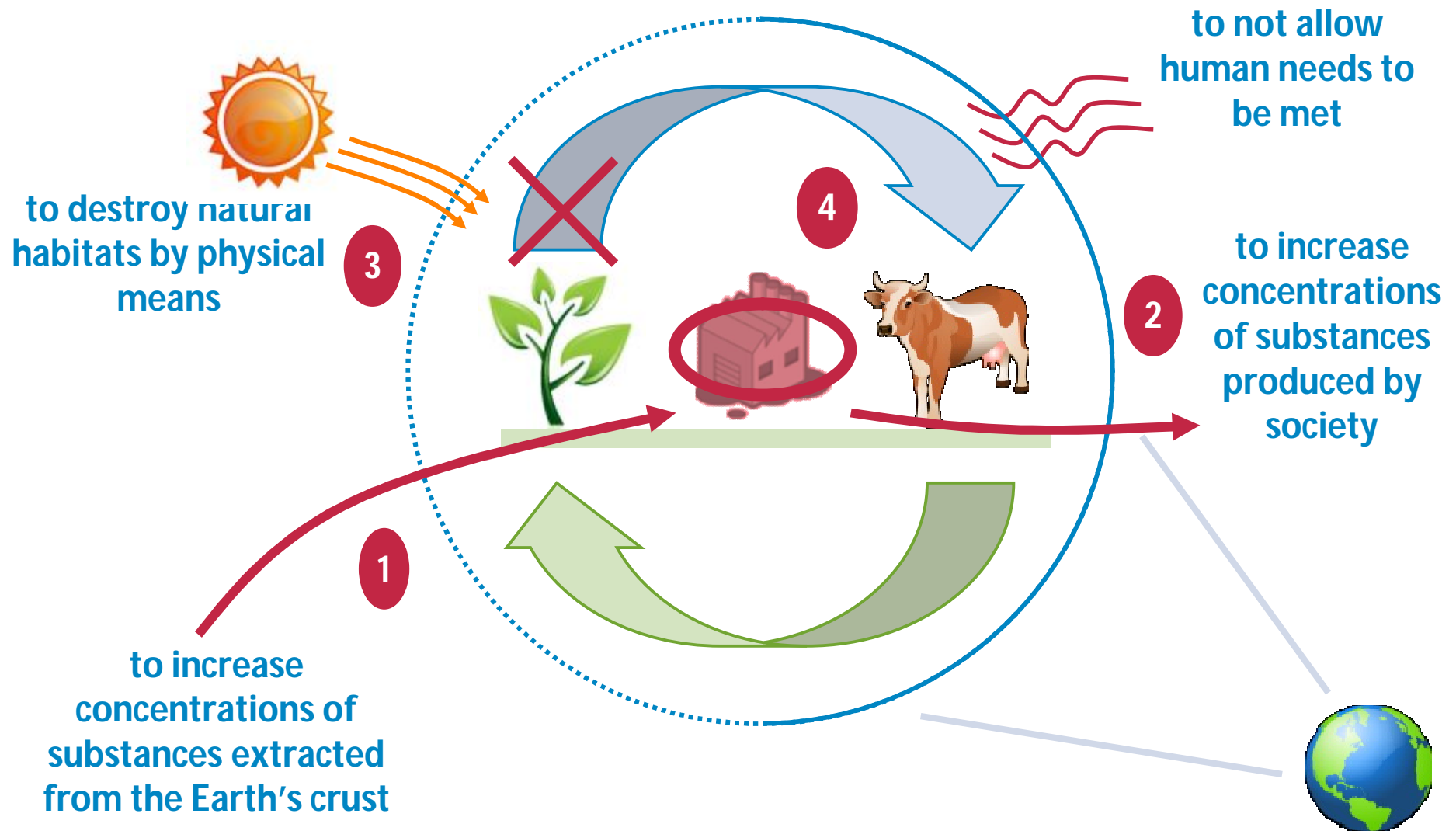
# We already overpassed safe limits!



« *The Earth boundaries* »

A safe operating operating space for humanity, Nature, 2009

# The FOUR SYSTEM CONDITIONS - The Natural Step

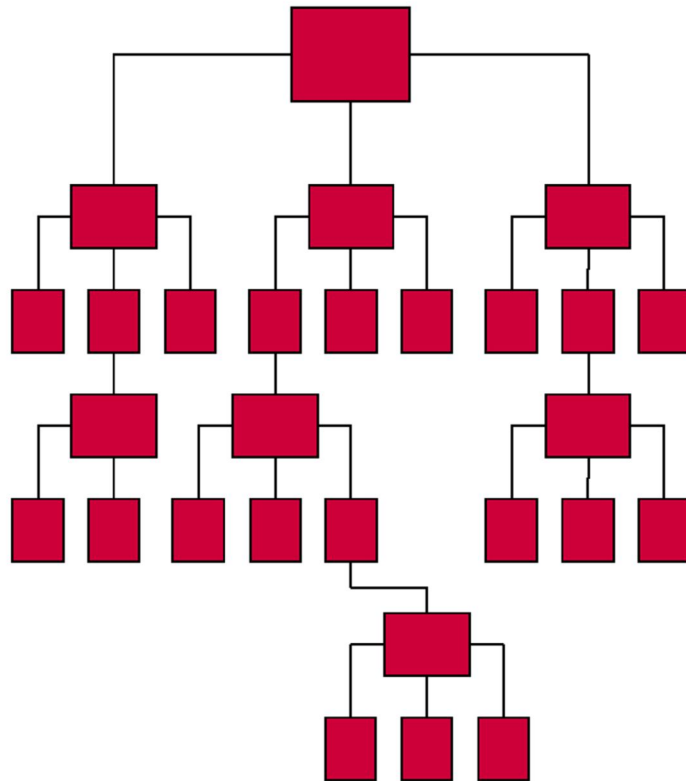


**Un-Sustainable!**

**Greenloop**



# Organisations of the past



*Adapted to an environment with:*

- « *Infinite* » natural resources
- *Weak informations flow*

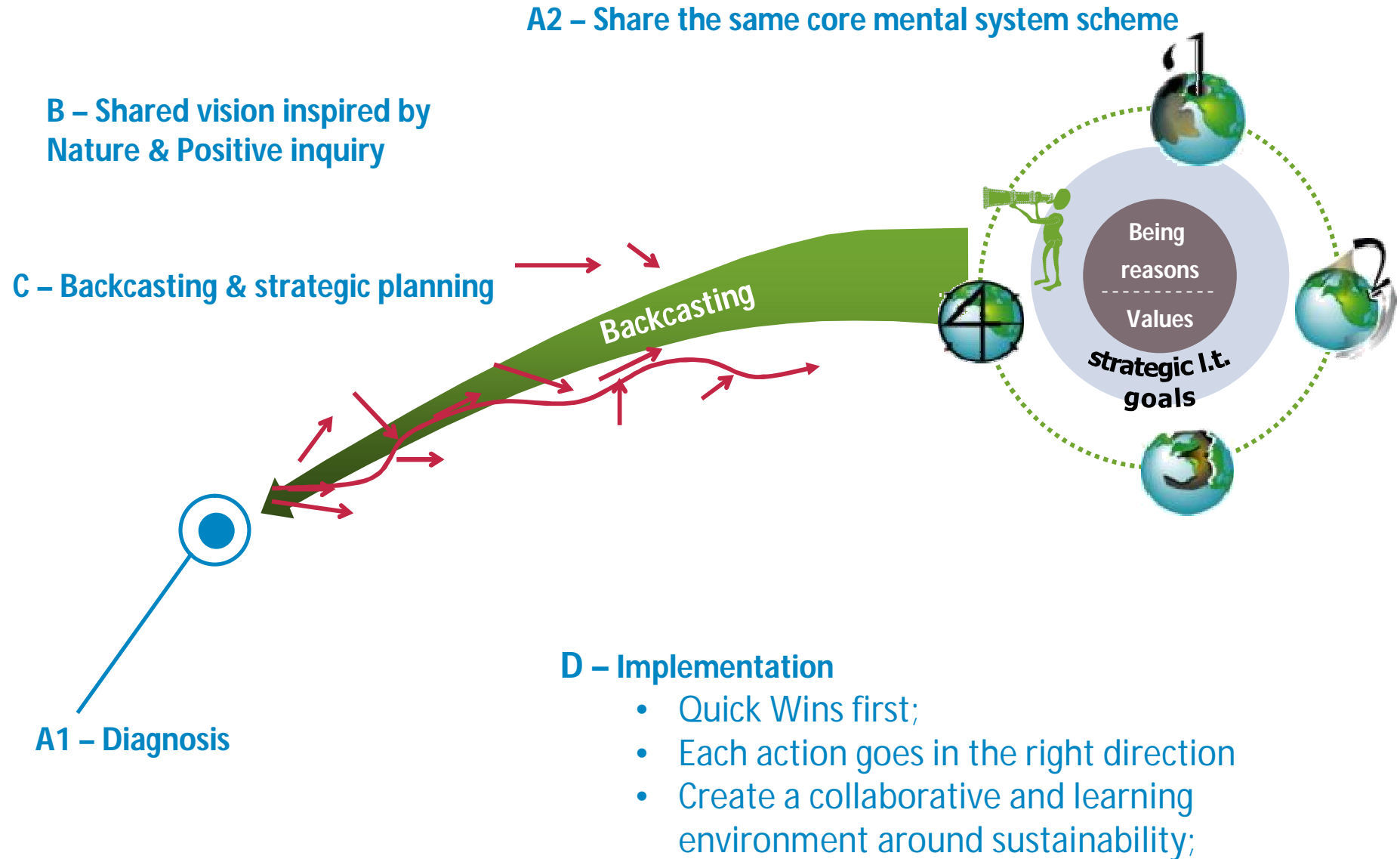
**Which strategy?**



**« From eco-efficiency to eco-effectiveness »** M. Braungart



# The process of crafting a transition strategy



Adapted from TNS by Greenloop (2009)

## Questions at end of step 2

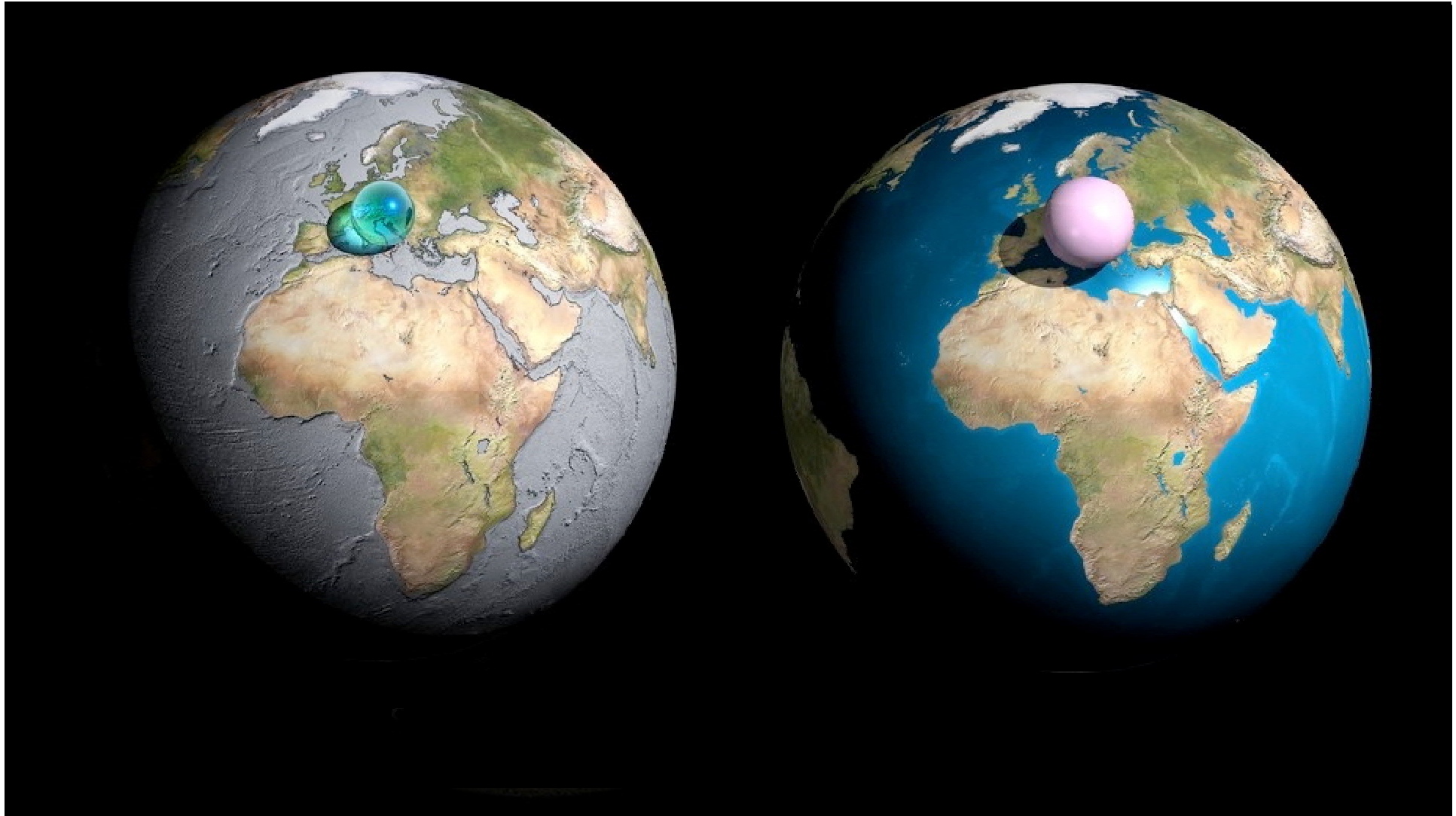
- How can Nature help us to craft a vision of ourselves 100% compatible with Biosphere?
- How can nature help us to innovate at a technical and managerial levels.



**Step 3** (work in process) : *Biomimicry, a design tool for technological and managerial innovation*



Life operating conditions on Earth is ...



... subject to limits and boundaries

**Greenloop**

Earth is ...



a closed system for materials **Greenloop**



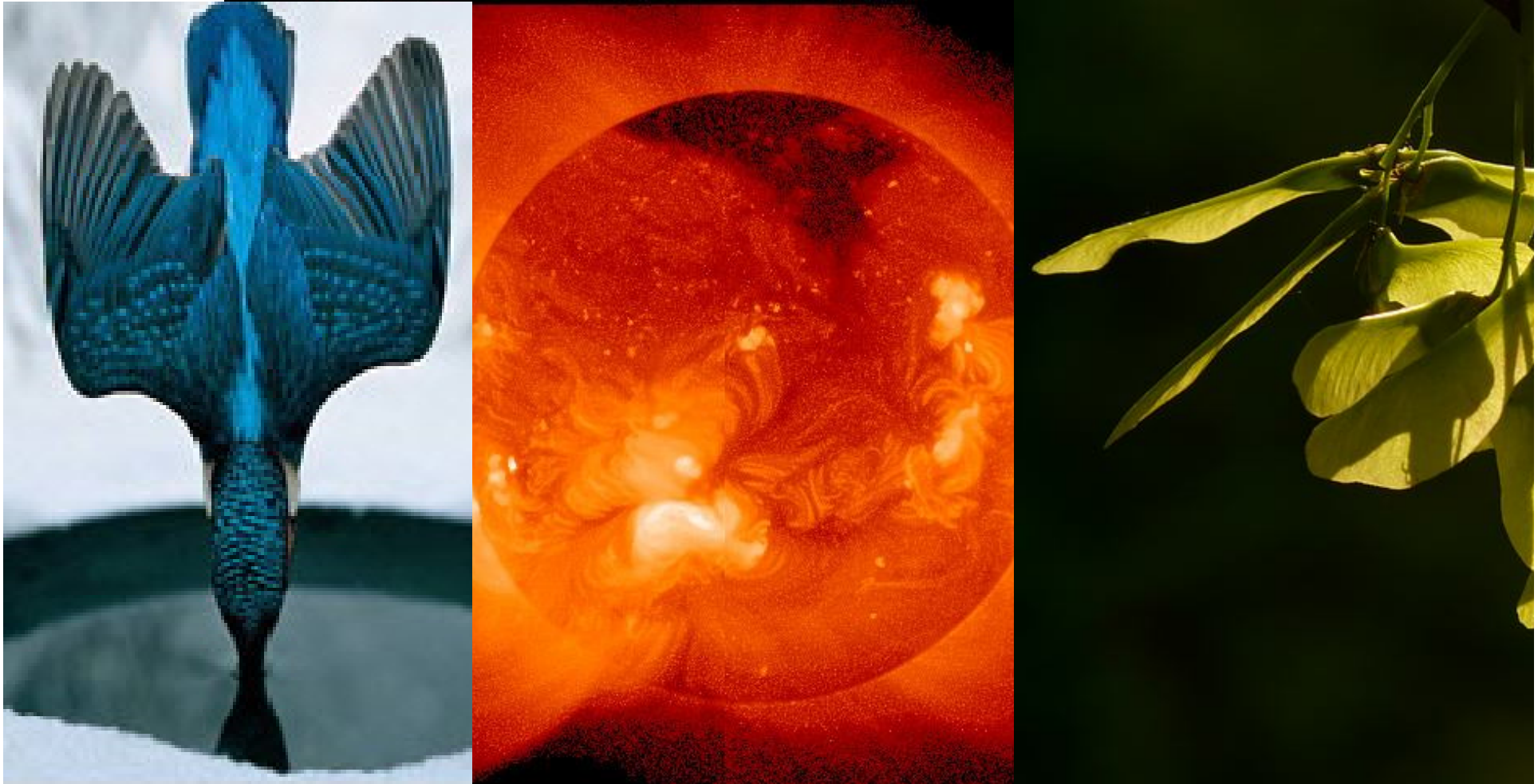
Earth is ...



... water based

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## Earth offers



... free energies

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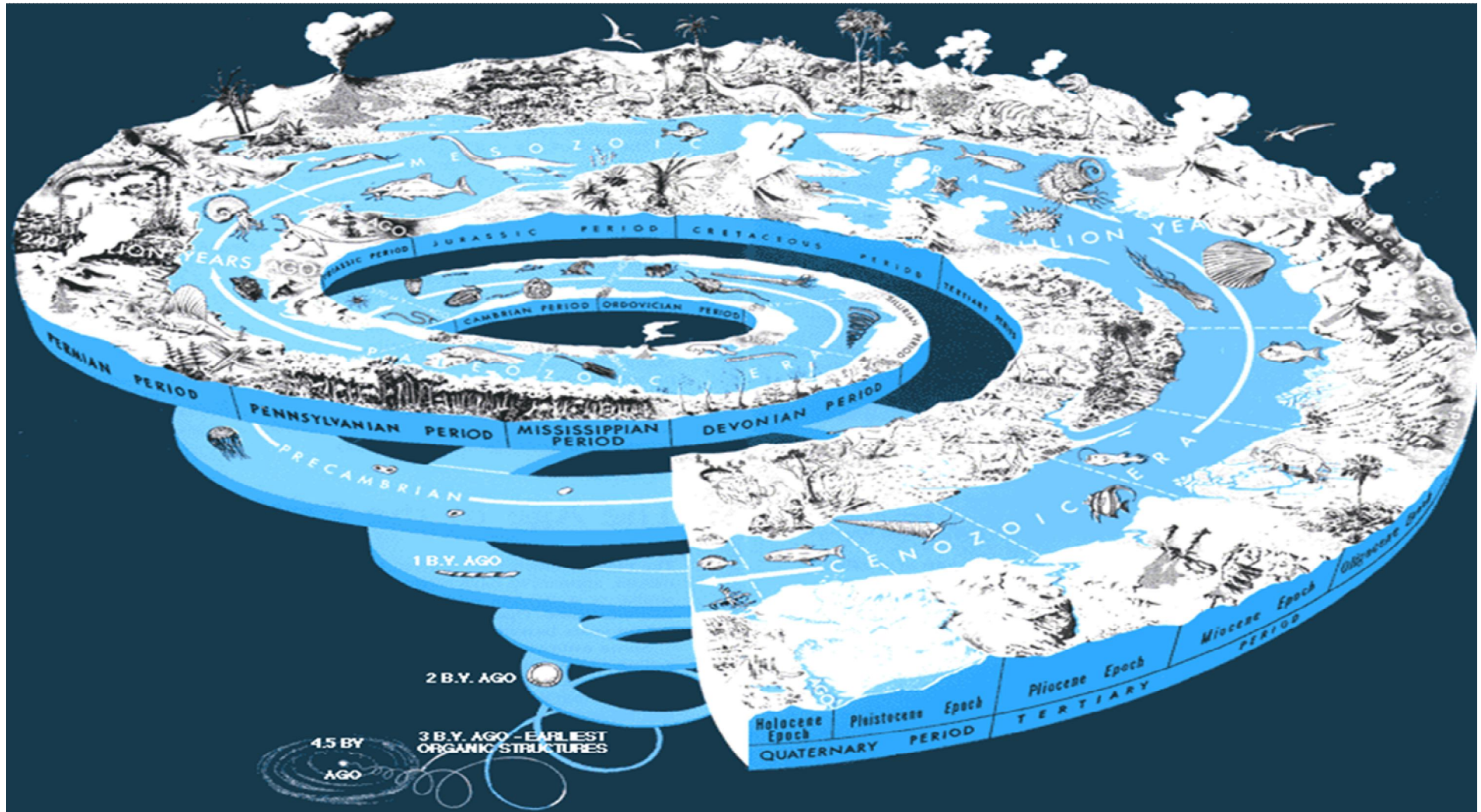
Earth is ...



in a constant state of dynamic non equilibrium

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Life on Earth has ...



3.8 billion years of R&D in sustainability

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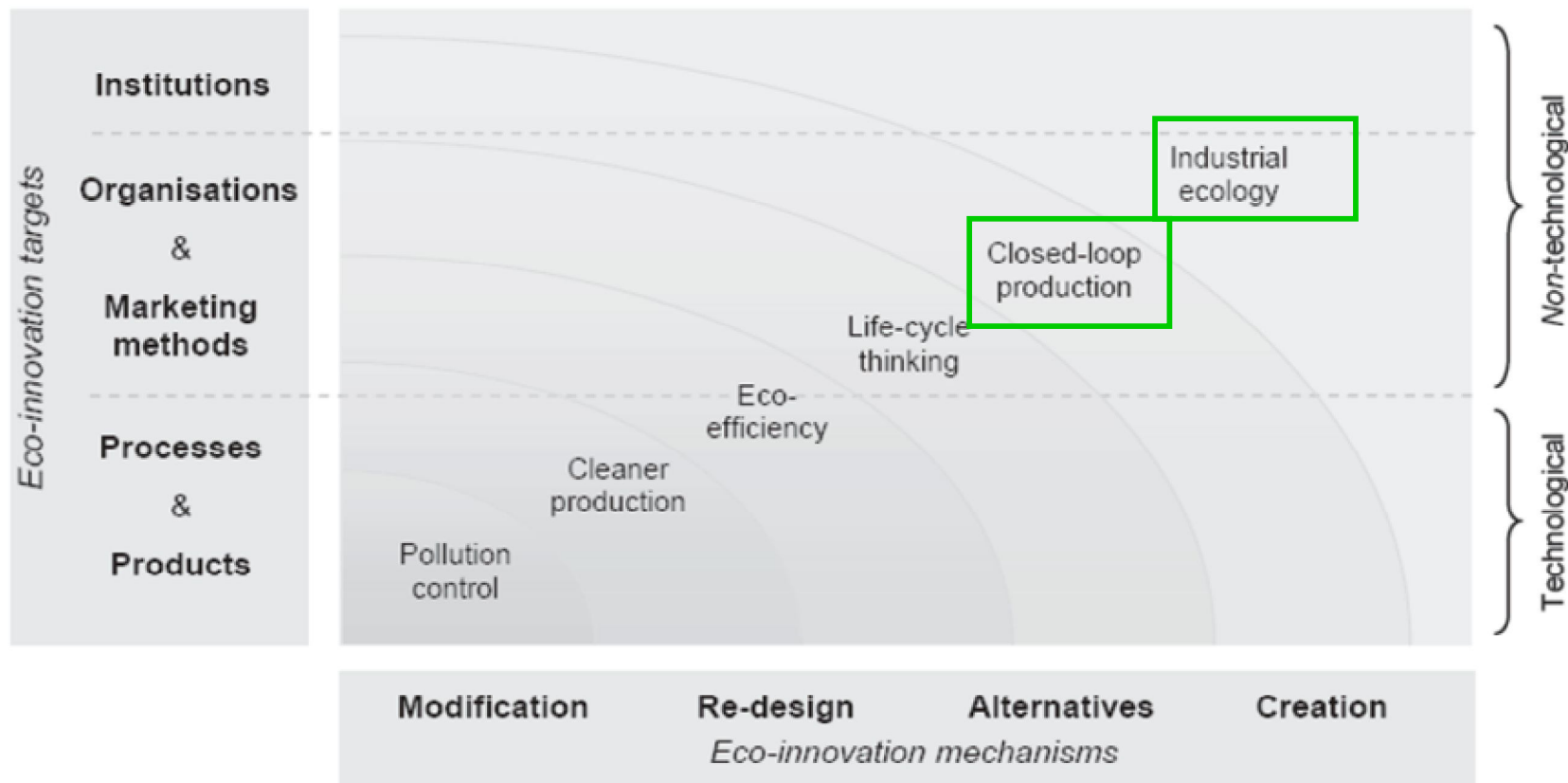




Let's speak  
business!

# Eco-innovation in industry, OCDE, 2010

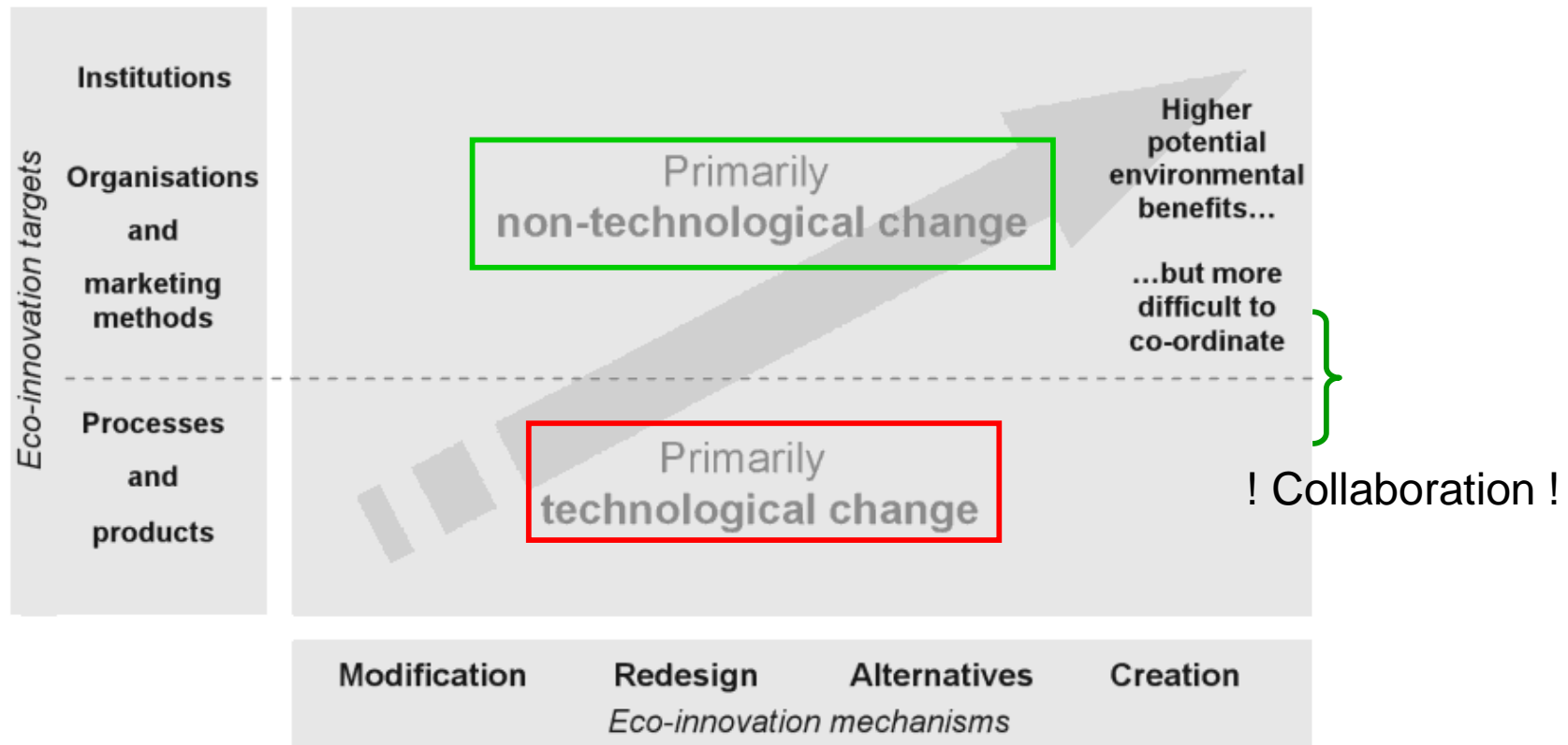
**Figure 1.8. Conceptual relations between sustainable manufacturing and eco-innovation**



From « Eco-innovation in industry », Chapter 1: Tomoo Machiba and Karsten Olsen (OCDE, 2010)

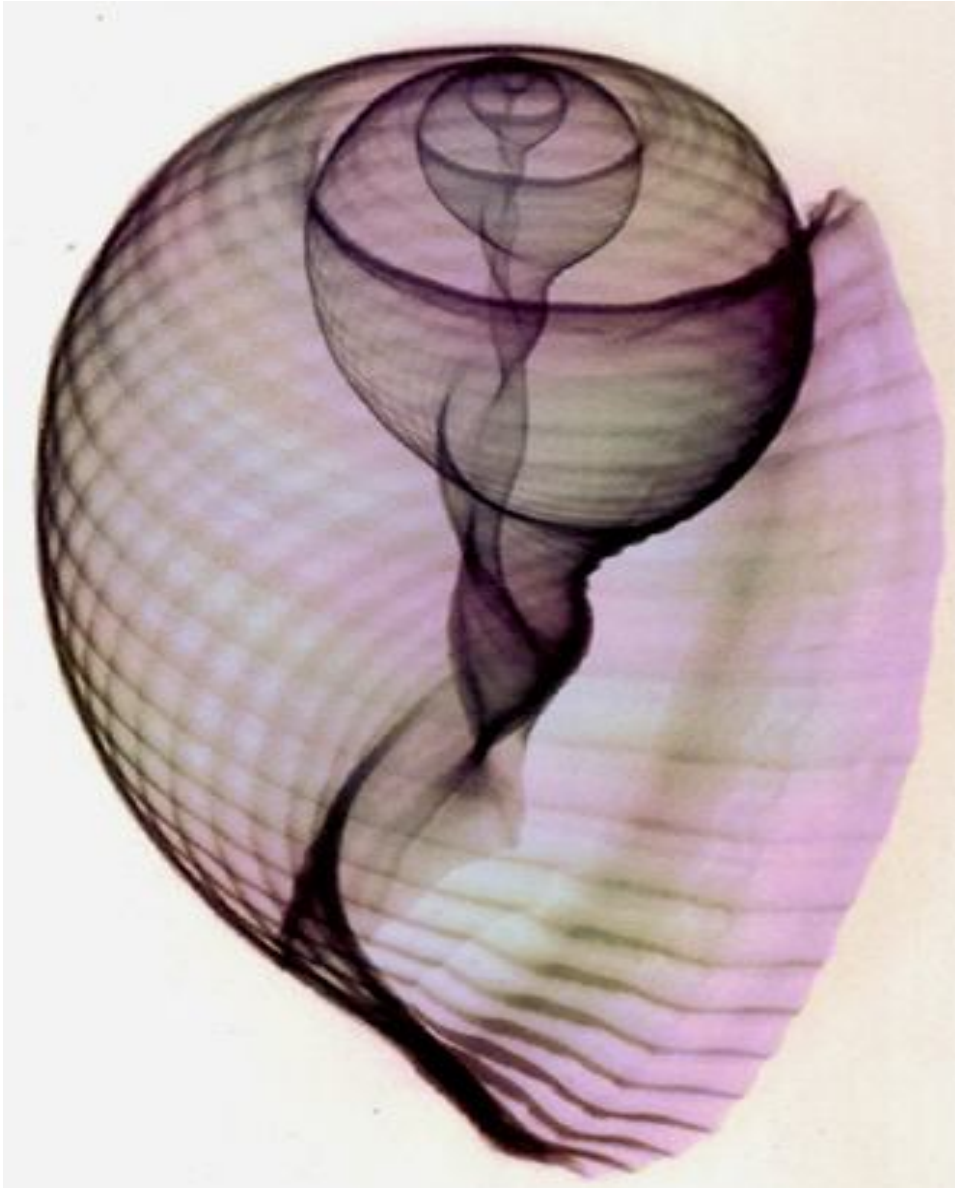


# Eco-innovation in industry, OCDE, 2010



From « Eco-innovation in industry », Chapter 1: Tomoo Machiba and Karsten Olsen (OCDE, 2010)

# (Some) Nature guiding principles for Technological innovations



Bottom – up

Simple building blocks

C, H, O, N, P, S ~ 96%

Auto-assemble >> disassemble (C2C)

Free energy (sun & gravity)

Solvent = water

-----

Optimize rather than Maximize

Few themes >> diversity

Form fit to function

# C, H, O, N, P, S ~ 96%

Carbon, Oxygen, Hydrogen, Nitrogen (96% of living matter)  
Calcium, Phosphorous, Potassium, Sulphur, Sodium, Chlorine, Magnesium

+ Oligo-elements

GROUP IA																		VIII	
1	<b>H</b>																	2	<b>He</b>
IIA																			
3	<b>Li</b>	4	<b>Be</b>															5	<b>B</b>
6	<b>C</b>	7	<b>N</b>	8	<b>O</b>	9	<b>F</b>	10	<b>Ne</b>										
11	<b>Na</b>	12	<b>Mg</b>															13	<b>Al</b>
14	<b>Si</b>	15	<b>P</b>	16	<b>S</b>	17	<b>Cl</b>	18	<b>Ar</b>										
III A		IV A		V A		VI A		VII A		VIII A		IB		IIB					
19	<b>K</b>	20	<b>Ca</b>	21	<b>Sc</b>	22	<b>Ti</b>	23	<b>V</b>	24	<b>Cr</b>	25	<b>Mn</b>	26	<b>Fe</b>	27	<b>Co</b>	28	<b>Ni</b>
29	<b>Cu</b>	30	<b>Zn</b>	31	<b>Ga</b>	32	<b>Ge</b>	33	<b>As</b>	34	<b>Se</b>	35	<b>Br</b>	36	<b>Kr</b>				
37	<b>Rb</b>	38	<b>Sr</b>	39	<b>Y</b>	40	<b>Zr</b>	41	<b>Nb</b>	42	<b>Mo</b>	43	<b>Tc</b>	44	<b>Ru</b>	45	<b>Rh</b>	46	<b>Pd</b>
47	<b>Ag</b>	48	<b>Cd</b>	49	<b>In</b>	50	<b>Sn</b>	51	<b>Sb</b>	52	<b>Te</b>	53	<b>I</b>	54	<b>Xe</b>				
55	<b>Cs</b>	56	<b>Ba</b>	57	<b>La</b>	58	<b>Ce</b>	59	<b>Pr</b>	60	<b>Nd</b>	61	<b>Pm</b>	62	<b>Sm</b>	63	<b>Eu</b>	64	<b>Gd</b>
65	<b>Tb</b>	66	<b>Dy</b>	67	<b>Ho</b>	68	<b>Er</b>	69	<b>Tm</b>	70	<b>Yb</b>	71	<b>Lu</b>	72	<b>Hf</b>	73	<b>Ta</b>	74	<b>W</b>
75	<b>Re</b>	76	<b>Os</b>	77	<b>Ir</b>	78	<b>Pt</b>	79	<b>Au</b>	80	<b>Hg</b>	81	<b>Tl</b>	82	<b>Pb</b>	83	<b>Bi</b>	84	<b>Po</b>
85	<b>At</b>	86	<b>Rn</b>	87	<b>Fr</b>	88	<b>Ra</b>	89	<b>Ac</b>	90	<b>Th</b>	91	<b>Pa</b>	92	<b>U</b>	93	<b>Np</b>	94	<b>Pu</b>
95	<b>Am</b>	96	<b>Cm</b>	97	<b>Bk</b>	98	<b>Cf</b>	99	<b>Es</b>	100	<b>Fm</b>	101	<b>Md</b>	102	<b>No</b>	103	<b>Lr</b>		
104	<b>Rf</b>	105	<b>Db</b>	106	<b>Sg</b>	107	<b>Bh</b>	108	<b>Hs</b>	109	<b>Mt</b>	110	<b>Uun</b>	111	<b>Uuu</b>	112	<b>Uub</b>		



# Biodiversity as a Technological library

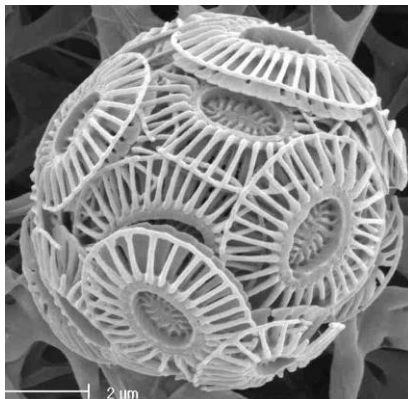
## Carbon sequestration

Limestone

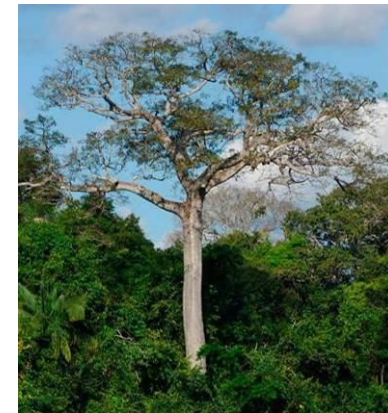
Mollusks



Plankton



Photosynthesis



Bacteria...

BIOBASED GEOLOGICAL CO<sub>2</sub> STORAGE  
**CO<sub>2</sub>SOLSTOCK**

...with trees & fungi



...alone



Greenloop



## **(Some) Nature guiding principles for Managerial eco innovations**

**Identical objective - survive & reproduce > Shared collective intention**

**Life uses Antennae/ Signals / Feedbacks to learn, adapt & innovate**

**Life competes within a cooperative framework**

**Life builds from bottom up**

**Life innovates with mistakes & experimentation**

**Life's form adapts to the function & is Multifunction**

**Life maintains itself by turnover**

**Life tends to optimize rather than maximize**

**Life makes the most of everything**

**Life uses a few themes to generate many variations**

**...**



A low-angle photograph of a dense tropical forest. The image shows thick foliage, including large tree trunks and branches, with sunlight filtering through the canopy, creating a bright, hazy glow in the upper center. Several bromeliads are visible growing on the branches. The overall atmosphere is lush and vibrant.

**Collective intention...**

**...emerges from common and individual goal...**





**... Stay alive and reproduce as a panarchy of  
common goal**



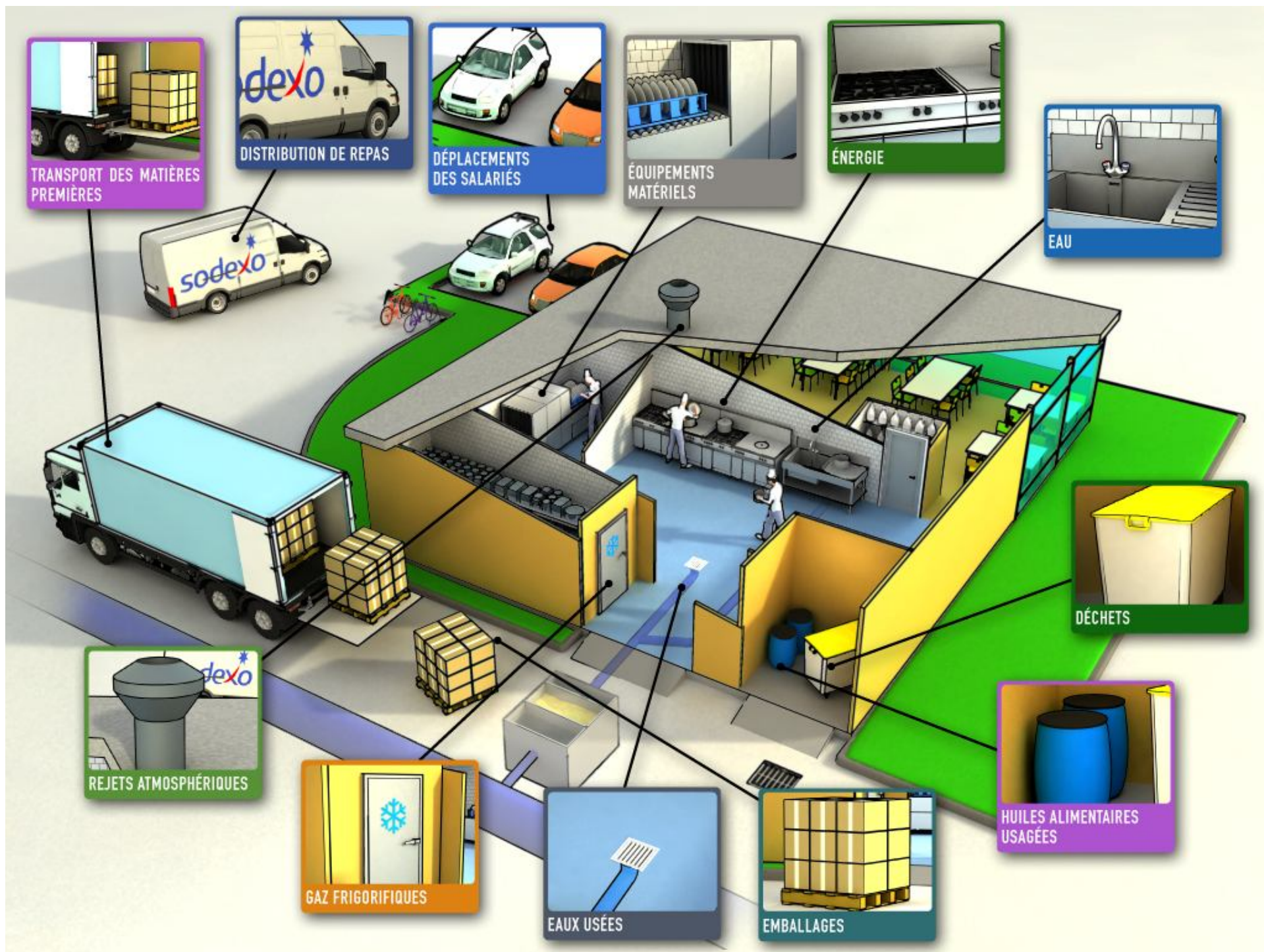
# Sustainability @ CERIA Schools



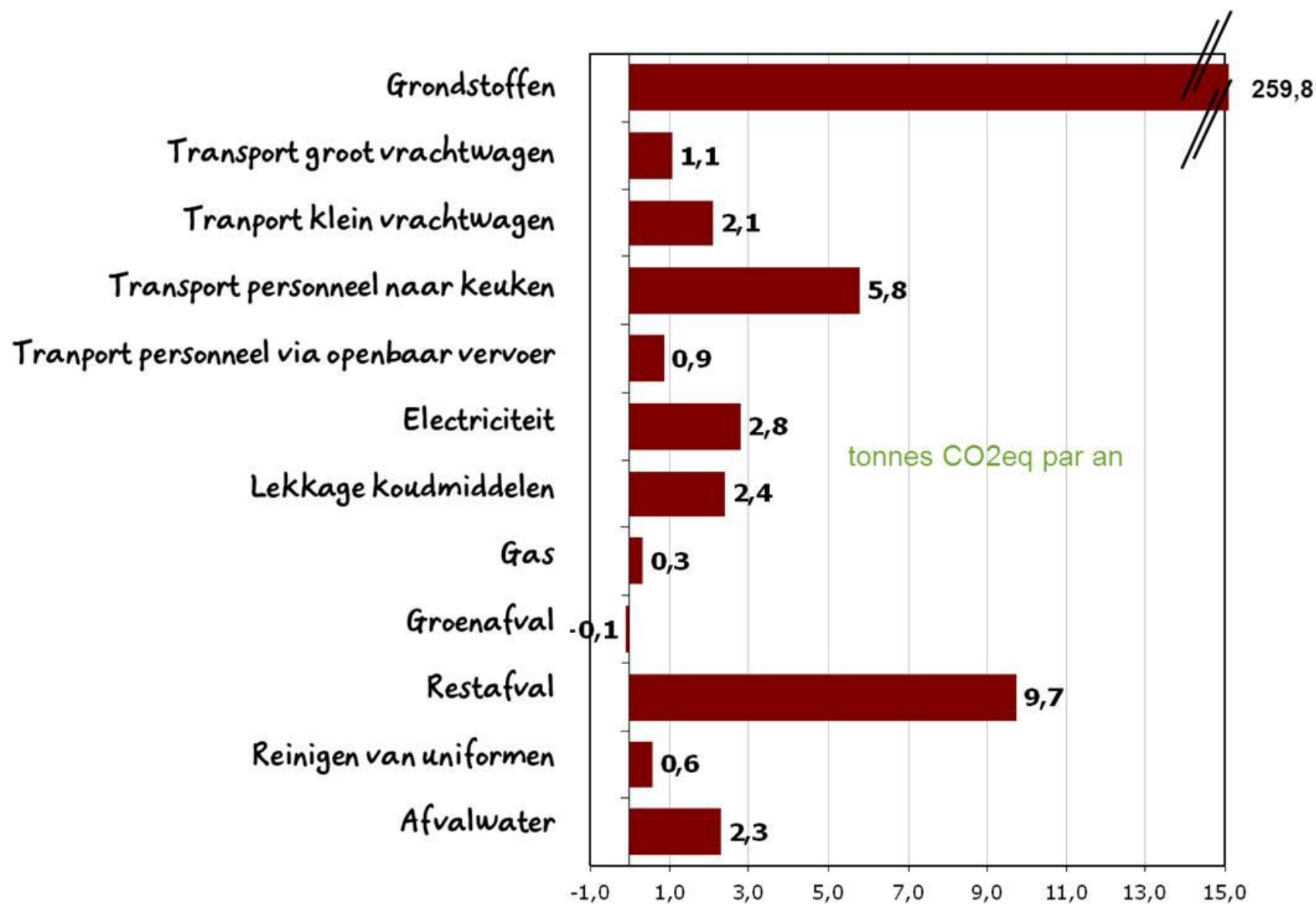


**Learn continuously thanks to antennae,  
signals and feedback**



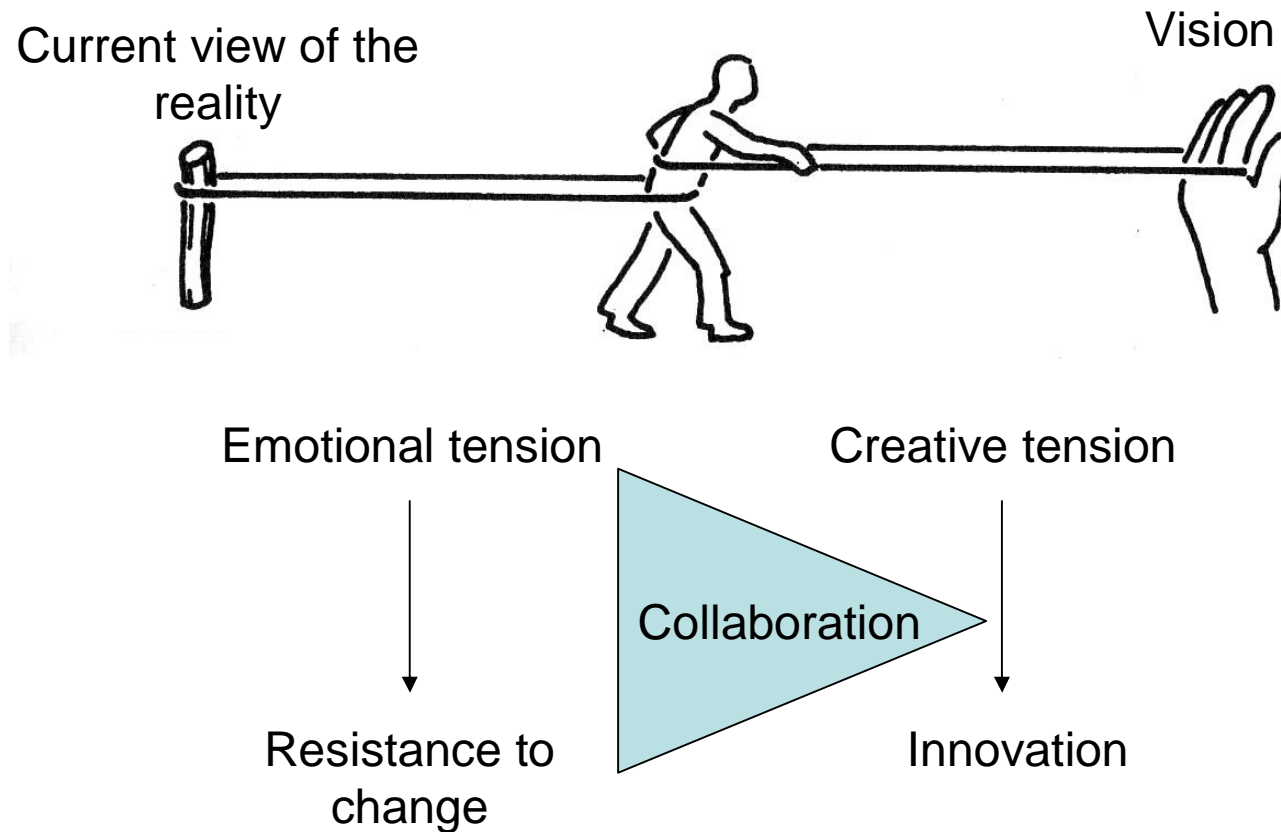


# Carbon footprint of a Sodexo Site





# Transition strategy: create an creative tension with a shared vision and a « commitment to the truth »



**Nature competes**





**Within a cooperative framework**



**Stay alive & Reproduce**

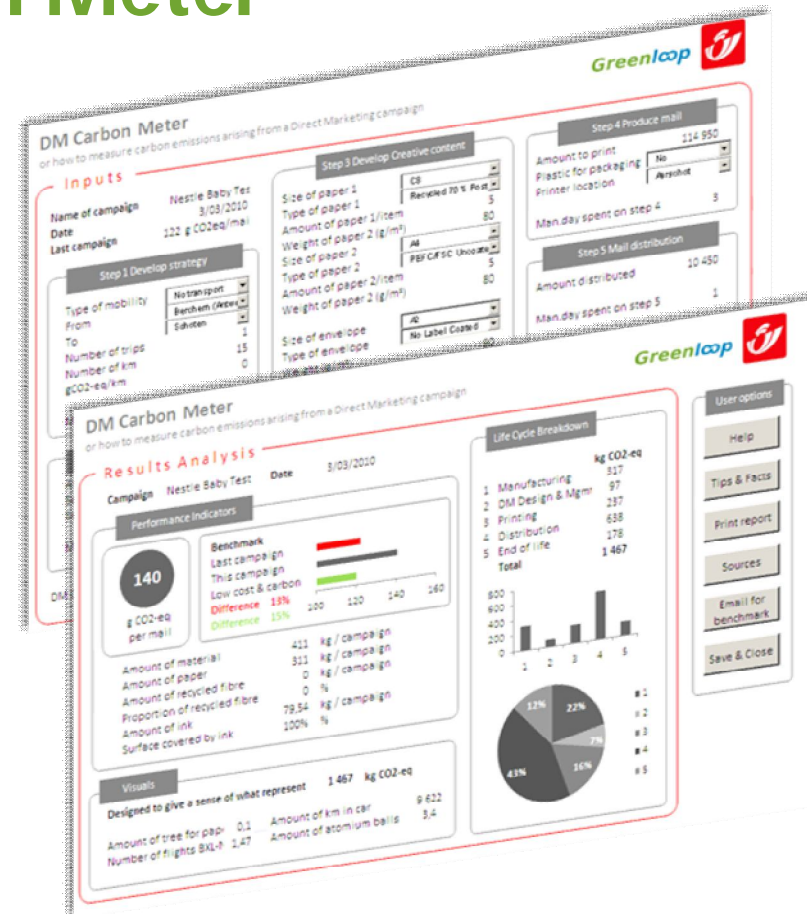


# A DM campaign in 6 steps



# DM Carbon Meter

- Purpose
  - Calculate carbon (CO<sub>2</sub>-equivalent) emissions produced for a standard mailing
  - Propose low-carbon alternatives
  - Provide easy comparative benchmarks
  - Allow continuous improvement

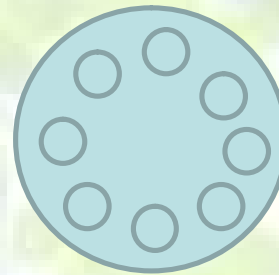


# Nested structure from the bottom-up

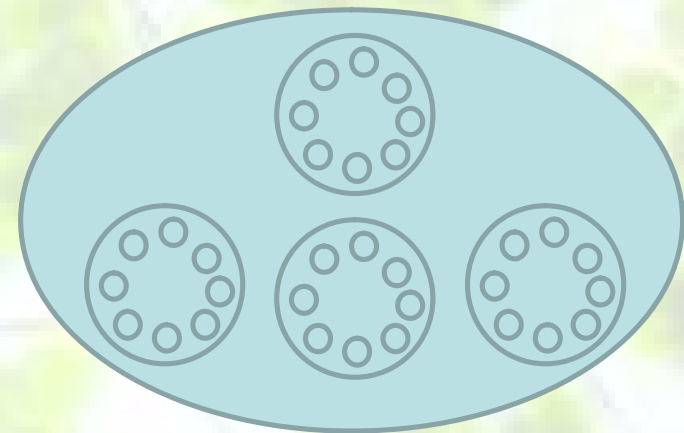


learning individuals

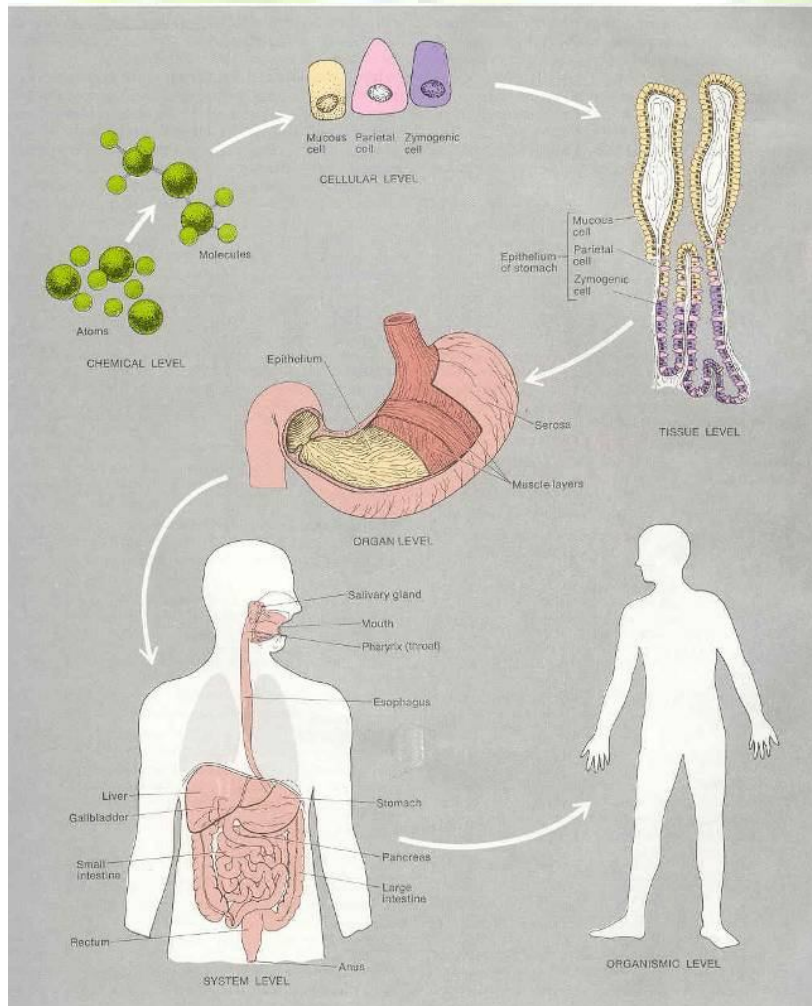
## ***Collaboration principles***



to learning teams

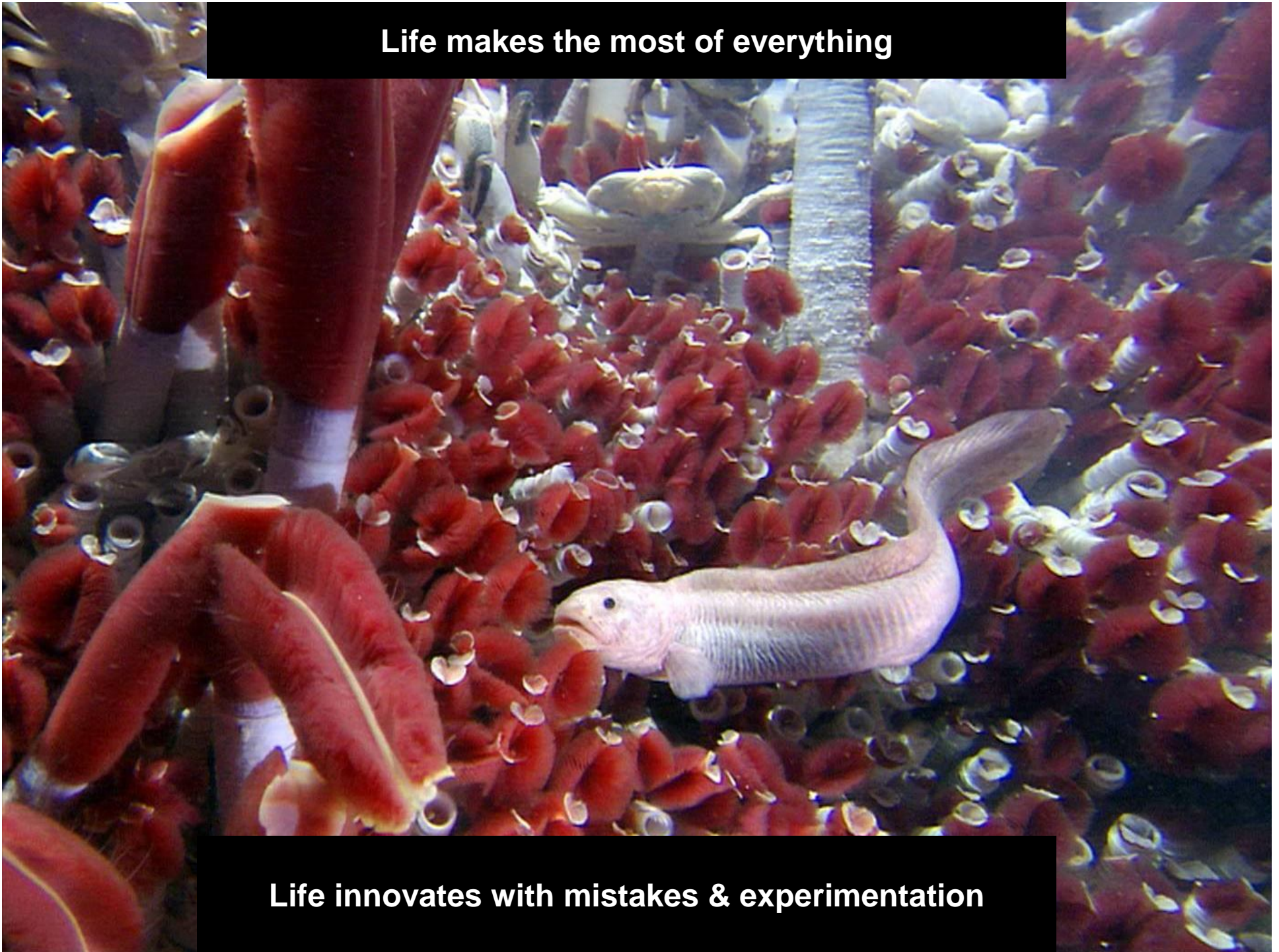


to learning organisation





**Life makes the most of everything**



**Life innovates with mistakes & experimentation**

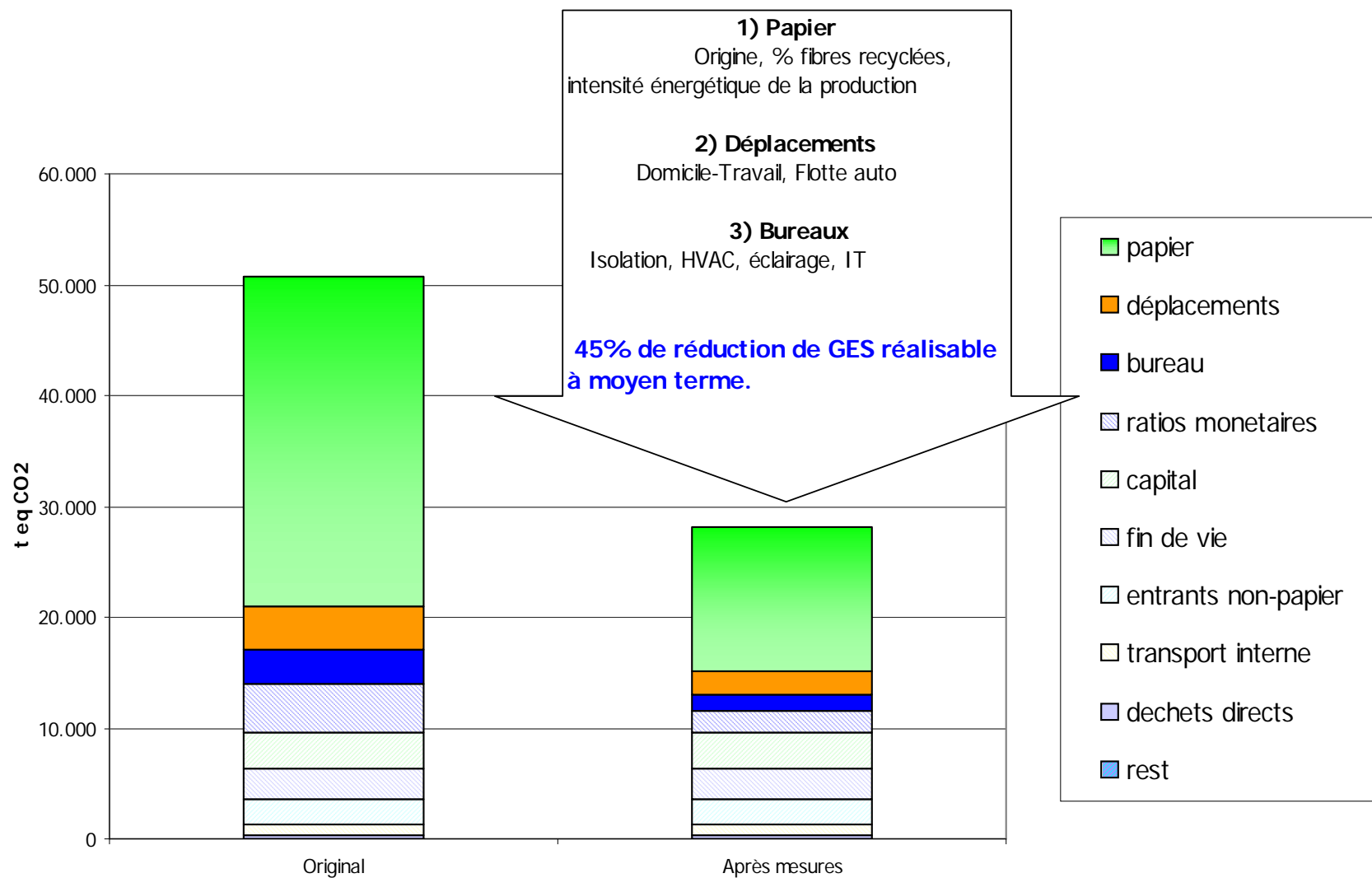




**Collaboration along the value chain**

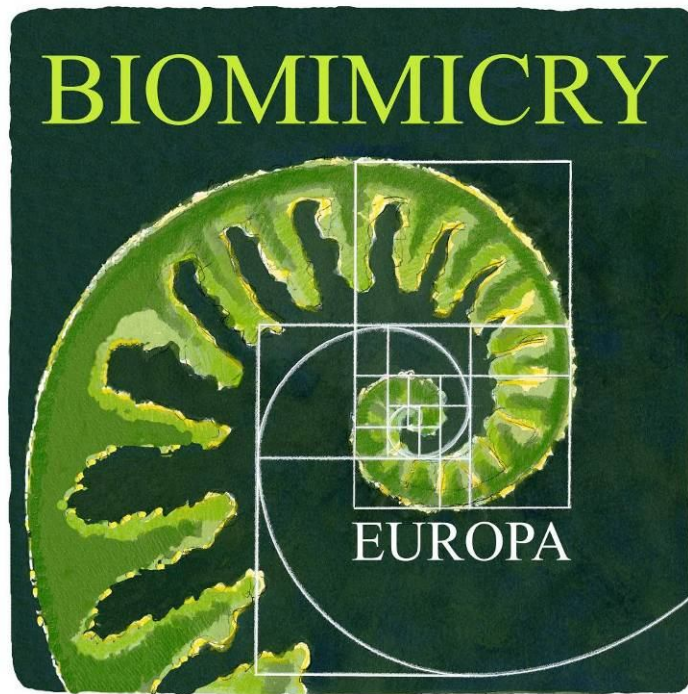


# GHG reduction potential at Group La Voix (Fr)





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